

UNAUDITED RESULTS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2020

\$1000

\$1000

CHAIRMAN'S STATEMENT

trading restrictions are lifted.

For the nine-month period ended lion, which are projected to improve 30th September 2020, the Group's as US and TT equity markets settle. revenue fell \$477 million or 10% to \$4.240 billion (\$4.717 billion – 2019) The Group's capital and liquidity re- A. Norman Sabga while profit before tax (PBT) fell \$250 main solid with a healthy gearing ramillion or 42% to \$343.0 million tio and significant free cash.

ised, non-cash mark-to-market losses investment pipeline. on financial instruments of \$70 mil-

I am pleased to report that our third (\$592.6 million -2019). After-tax profit Your Group is weathering the panquarter after tax earnings are on par generated was down \$205 million or demic by prioritizing job preservation with third quarter 2019 (\$141 million 46% to \$237.6 million (\$442.4 million and the wellbeing of our employees vs \$139 million). Our creditable third - 2019). This reflects the deleterious and customers. Over the last nine quarter results could not offset the impact of zero revenue earned by the months, we have demonstrated our earnings foregone as a result of the major business lines in our automo- resilience and strength. I remain very imposed shutdowns during the pri-tive, construction and retail sectors confident of our outlook, and excited or quarters. We anticipate continued for a quarter of the financial year. The by the interesting opportunities for improvement in the fourth quarter as Group was also impacted by unreal- growth from our current and future

A. Norman Sabga

By order of the Board

SUMMARY CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Fixed Assets and investment Properties Investment in associates and joint venture interests Other Long Term Assets

Current Assets **Total Assets**

Reserves

Equity and Liabilities Stated Capital

Non-controlling interests **Total Equity** Non-current Liabilities **Current Liabilities Total Liabilities Total Equity and Liabilities**

A. Norman Sabga A. NORMAN SABGA

		1
\$'000 UN-AUDITED AS AT 30-SEP-20	\$'000 UN-AUDITED AS AT 30-SEP-19	\$'000 AUDITED AS AT 31-Dec-19
2,592,551	2,597,450	2,627,419
176,871	160,275	135,116
6,532,872	6,491,909	6,722,620
6,382,481	6,127,469	6,282,616
15,684,775	15,377,103	15,767,771
175,566	175,335	175,566
7,672,262	7,198,830	7,499,077
7,847,828	7,374,165	7,674,643
930,800	854,589	902,768
8,778,628	8,228,754	8,577,411
3,283,390	3,227,316	3,266,025
3,622,757	3,921,033	3,924,335

7,148,349

15,377,103

David B. Sabga DAVID B. SABGA

15,684,775

SUMMARY CONSOLIDATED STATEMENT OF INCOME

	\$ 000	ֆ ՍՍՍ	ֆ ՍՍՍ	\$ 000	\$ 000
	UN-AUDITED	UN-AUDITED	UN-AUDITED	UN-AUDITED	AUDITED
	THREE MONTHS	THREE MONTHS	NINE MONTHS	NINE MONTHS	YEAR
	ENDED	ENDED	ENDED	ENDED	ENDED
	30-Sep-20	30-Sep-19	30-Sep-20	30-Sep-19	31-Dec-19
Revenue	1,505,612	1,619,212	4,239,790	4,717,175	6,593,435
Operating profit	219,494	220,112	391,773	617,476	1,117,233
Finance costs	(20,673)	(16,480)	(61,823)	(38,259)	(94,941)
Share of results of associates and joint venture interests	(2,671)	(2,153)	13,099	13,385	13,509
Profit before taxation	196,150	201,479	343,049	592,602	1,035,801
Taxation	(55,118)	(62,472)	(105,442)	(150,235)	(259,458)
Profit for the period/year	141,032	139,007	237,607	442,367	776,343
Attributable to:					
Equity holders of the parent	116,053	116,157	198,513	362,020	644,846
Non-Controlling interest	24,979	22,850	39,094	80,347	131,497
	141,032	139,007	237,607	442,367	776,343
Basic earnings per share	\$0.67	\$0.67	\$1.15	\$2.10	\$3.74
Diluted earnings per share	\$0.67	\$0.67	\$1.15	\$2.10	\$3.74

\$'000

SUMMARY CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Profit for the period/year Other Comprehensive income:

Non-controlling Interests

Re-measurent losses on defined benefit plans (net) Market to market gain/(loss)on investments at fair value through other compresensive income Currency translation differences Other Comprehensive income for the period/year Total Comprehensive income for the period/year **Total Comprehensive income attributable to:** Equity holders of the parent

\$'000	\$'000	\$'000	\$'000	\$'000
UN-AUDITED	UN-AUDITED	UN-AUDITED	UN-AUDITED	AUDITED
THREE MONTHS	THREE MONTHS	NINE MONTHS	NINE MONTHS	YEAR
ENDED	ENDED	ENDED	ENDED	ENDED
30-Sep-20	30-Sep-19	30-Sep-20	30-Sep-19	31-Dec-19
141,032	139,007	237,607	442,367	776,343
-	-	-	-	73,570
(2,847)	-	(8,807)	-	3,672
(5,704)	(11,776)	1,875	7,772	(11,344)
(8,551)	(11,776)	(6,932)	7,772	65,898
132,481	127,231	230,675	434,595	842,241
107,636	105,474	191,363	353,539	702,496
24,845	21,757	39,312	81,056	139,745
132,481	127,231	230,675	434,595	842,241

SUMMARY CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	#1000	htono	the co	44000
	\$'000	\$'000	\$'000	\$'000
	STATED	RESERVES	NON-	TOTAL
	CAPITAL		CONTROLLING	
P-I 1 I 2020	175 566	7 400 077	INTERESTS	0 577 411
Balance as at 1 January 2020	175,566	7,499,077	902,768	8,577,411
Total comprehensive income for the period	-	191,363	39,312	230,675
Transfers and other movements	-	18,908	(13,175)	5,733
Net movement in unallocated shares	-	(6,664)	-	(6,664)
Acquired in business combination	-	(3,992)	8,973	4,981
Dividends to equity holders	-	(26,430)	-	(26,430)
Dividends of subsidiaries	-	-	(7,078)	(7,078)
Balance as at 30 September 2020 (Unaudited)	175,566	7,672,262	930,800	8,778,628
Balance as at 1 January 2019 (Audited)	175,335	7,131,082	822,629	8,129,046
Total comprehensive income for the period	-	353,539	81,056	434,595
Transfers and other movements	-	(27,122)	-	(27,122)
Dividends to equity holders	-	(258,669)	-	(258,669)
Dividends of subsidiaries		-	(49,086)	(49,096)
Balance as at 30 September 2019 (Unaudited)	175,335	7,198,830	854,589	8,228,754
Balance as at 1 January 2019 (Audited)	175,335	7,131,082	822,629	8,129,046
Total comprehensive income for the year	-	702,496	139,745	842,241
Transfers and other movements	231	(28,282)	-	(28,051)
Value of equity settled share based compensation	-	-	-	-
Net movement in unallocated shares	-	4,100	-	4,100
Acquisition of non-controlling Interest	-	-	-	-
Dividends to equity holders	-	(310,319)	-	(310,319)
Dividends of subsidiaries	-	-	(59,606)	(59,606)
Balance as at 31 December 2019 (Audited)	175,566	7,499,077	902,768	8,577,411
		•	*	

SUMMARY CONSOLIDATED STATEMENT OF CASH FLOWS

Profit before taxation
Adjustment for items not affecting working capital
Operating profit before working capital changes
Net change in working capital
Cash flows from operating activities
Other cash applications
Net cash flows from operating activities
Investing activities
Financing activities
Net (decrease)/increase in cash and cash equivalents
Net foreign exchange differences
Cash and cash equivalents at the beginning of the period
Cash and cash equivalents at the end of the period

\$'000	\$'000	\$'000
UN-AUDITED	UN-AUDITED	AUDITED
NINE MONTHS	NINE MONTHS	YEAR
ENDED	ENDED	ENDED
30-Sep-20	30-Sep-19	31-Dec-19
343,049	592,602	1,035,801
276,825	132,276	240,358
619,874	724,878	1,276,159
(107,605)	(34,504)	30,812
512,269	690,374	1,306,971
(104,765)	(111,607)	(199,648
407,504	578,767	1,107,323
152,658	(619,958)	(517,416
(94,248)	(281,115)	(455,680
465,914	(322,306)	134,227
2,142	473	26
1,765,987	1,631,734	1,631,734
2,234,043	1,309,900	1,765,987
		•

JMMARY SEGMENT INFORMATION

Manufacturing, packaging & brewing

Automotive, trading & distribution

T	~4	_	ı

Revenue		
	rovonuo	
Total gross		
Inter-segm		
Third party	y revenue	
Results		
Finance co	osts	
Depreciation	on and amortisation	
Reportable	e segment profit before tax	
Income tax	x expense	
Share of re	esult of associate and joint ve	enture interests
Assets		
Reportable	e Segment assets	
Investmen	nt in associates and joint vent	ture interests
Capital Exp		
Liabilities		
	e Segment liabilities	
cportable	e segment hashines	

7,190,360

15,767,771

Insurance	ð.	tinanciai	servic

Media, retail	, services	&	parent	compan	
,	,		•		•

	\$'000 UN-AUDITED NINE MONTHS ENDED 30-SEP 2020 2019		\$'000	\$'000 UN-AUDITED NINE MONTHS ENDED 30-SEP		\$'000 AUDITED YEAR ENDED		\$'000 UN-AUDITED		\$'000 UN-AUDITED NINE MONTHS ENDED		\$'000 AUDITED YEAR ENDED	\$'000 UN-AUDITED NINE MONTHS ENDED 30-SEP		\$'000 AUDITED YEAR ENDED
			AUDITED												
			YEAR ENDED				NINE MONTHS ENDED 30-SEP		YEAR ENDED						
			31-DEC			31-DEC 2019	2020		31-DEC 2019	30-SEP 2020 2019		31-DEC 2019	2020	2019	31-DEC
Revenue	2020	2019	2019	2020	2019	2019	2020	2019	2019	2020	2019	2019	2020	2019	2019
Total gross revenue	1,862,458	2,119,003	3,033,550	1,564,908	1,878,358	2,694,915	847,307	818,064	1,066,875	660,940	797,638	1,121,448	4,935,613	5,613,063	7,916,788
Inter-segment	(198,202)	(220,848)	(345,512)	(43,560)	(85,492)	(191,623)	(69,571)	(54,749)	(62,384)	(384,490)	(514,799)	(723,834)	(695,823)	(895,888)	(1,323,353)
Third party revenue	1,664,256	1,898,155	2,688,038	1,521,348	1,792,866	2,503,292	777,736	763,315	1,004,491	276,450	262,839	397,614	4,239,790	4,717,175	6,593,435
Results															
Finance costs	1,075	8,255	1,931	252	2,068	614	52,716	26,832	80,800	7,780	1,104	11,596	61,823	38,259	94,941
Depreciation and amortisation	205,163	180,090	274,859	28,238	25,677	37,055	30,172	29,897	41,385	43,473	24,332	42,590	307,046	259,996	395,203
Reportable segment profit before tax	173,089	258,803	431,403	63,572	87,362	141,126	106,809	207,928	357,419	(420)	38,509	105,855	343,049	592,602	1,035,801
Income tax expense	51,523	63,996	125,609	16,722	29,065	48,524	30,333	56,930	79,677	6,864	244	5,648	105,442	150,235	259,458
Share of result of associate and joint venture interests	-	-	-	-	-	-	-	-	-	13,099	13,385	13,509	13,099	13,385	13,509
Assets															
Reportable Segment assets	3,295,342	3,462,230	3,345,045	1,506,751	1,550,332	1,652,200	7,790,648	7,380,943	7,780,559	3,092,033	2,938,598	2,989,968	15,684,775	15,377,103	15,767,771
Investment in associates and joint venture interests	-	-	-	-	-	-	-	-	-	176,871	160,275	135,116	176,871	160,275	135,116
Capital Expenditure Liabilities	154,234	348,366	367,582	11,798	45,140	55,800	48,586	38,234	68,465	14,535	39,667	101,540	229,152	471,407	601,835
Reportable Segment liabilities	561,899	1,012,791	705,233	479,441	441,580	691,616	5,246,622	5,447,985	5,322,889	618,185	245,993	470,631	6,906,147	7,148,349	7,190,360